



AGENDA

RFL BOARD OF DIRECTORS

Location By Teams (due to Covid-19) **Date & Time** 23 March 2021, 0900hrs until 1400hrs

Present Simon Johnson, Ralph Rimmer **Chairperson** Simon Johnson
Karen Moorhouse, Chris Brindley, Chris Hurst, Sandy Lindsay and Rimla Akhtar.

In attendance Rob Graham
Dave Rotheram
Shaun Wane
Craig Richards

Item No	Agenda Item	Who
1.0	Apologies: None	
2.0	Declarations of Interest	
3.0	Minutes from the previous meeting and Action Tracker	Simon Johnson
3.1	<i>Draft Board Meeting minutes – 3 February 2021</i>	
3.2	<i>Action Tracker from the meeting – 3 February 2021</i>	
4.0	Matters Arising from Minutes	All
Items for Discussion/Decision		
5.0	Coronavirus The purpose of the agenda item is to receive an update on: 5.1 Season Starts and Structures; 5.2 Government Support; and 5.3 Broadcast Rights Update. <i>Papers previously circulated and further update on the day due to the fast-moving nature of the situation.</i>	All
6.0	Financial Matters The purpose of this agenda item is to: 6.1 receive an update on the 2021 Management Accounts and 2020 outturn; and 6.2 consider and, if felt appropriate, approve the RFL's application for loan finance to the Rugby League Professional Sport Support Fund (Stage 3).	Rob Graham

		<i>Papers attached and Presentation on the Day.</i>	
7.0		<p>Update on Strategy Work</p> <p>The purpose of this agenda item is to discuss the current status of the Strategy workstreams in the context of the financial landscape of the sport and the RFL, including:</p> <p>7.1 Long Term Vision and Manifesto; 7.2 Medium-term Modelling (including in relation to competitions, structures and club finance); and 7.3 Roadmap – Update on discussions relating to the management and Governance of SLE.</p> <p><i>7.1 – Paper attached. 7.2 – Paper attached. 7.3 – Paper already circulated.</i></p>	All
8.0		<p>Rugby League World Cup 2021 and England Teams</p> <p>The purpose of this agenda item is to receive updates on:</p> <p>8.1 the preparation of the England Men’s and Women’s teams ahead of the RLWC tournament; and 8.2 the IRL and RLWC working group discussions preparing for the RLWC 2021.</p> <p><i>Verbal updates.</i></p>	Craig Richards/ Shaun Wane / Dave Rotheram/ Ralph Rimmer
9.0		<p>Participant Membership</p> <p>The purpose of this agenda item is to update the Board on the new Participant Membership Scheme.</p> <p><i>Paper attached.</i></p>	Alison O’Brien / Kelly Barrett
Governance and Operational			
10.0		<p>Governance and Operational</p> <p>The purpose of this agenda item is to discuss:</p> <p>10.1 the risk appetite of the organisation based on recommendations from the Audit and Risk Committee; 10.2 the outcomes from the Board evaluation; and 10.3 Board communication.</p> <p><i>10.1 – Paper attached. 10.2 - Summary of Board evaluation findings attached.</i></p>	Karen Moorhouse/Tony Sutton
11.0		<p>Concussion / Head Contact</p> <p>The purpose of this agenda item is to consider a potential mouthguard research project across the game.</p> <p><i>Presentation on the Day (also attached).</i></p>	Professor Ben Jones

Chief Executive Officer & Quadrant Reports			
12.0		Chief Executive Officer's Report <i>Paper by Ralph Rimmer.</i>	
13.0		Chief Commercial Officer's Quadrant Report <i>Paper by Mark Foster.</i>	
14.0		Chief Regulatory Officer's Quadrant Report <i>Paper by Karen Moorhouse.</i>	
15.0		Chief Operating Officer's Quadrant Report <i>Paper by Tony Sutton.</i>	
16.0		Chief On-Field Officer's Quadrant Report <i>Paper by Dave Rotheram.</i>	
Other			
17.0		Litigation The purpose of this agenda item is to provide the Board with an update on existing or pending litigation. <i>Paper by Robert Hicks.</i>	
18.0	18.1 18.2	World Cup Maximisation and Operational Plan The purpose of this agenda item is to: Provide an update on the World Cup Maximisation and Operational Plan; Receive a presentation from the RLWC2021 Board meeting held within the period. <i>18.1 Paper attached.</i> <i>18.2 Presentation to follow.</i>	Alison O'Brien / Karen Moorhouse
19.0		Board Sub-Committee Minutes The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period. <i>Nominations Committee Meeting – 3 February 2021</i> <i>Remuneration Committee Meeting – 3 February 2021</i> <i>Audit & Risk Committee Meeting – 25 February 2021</i>	

20.0		Risks The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.	
21.0		Any Other Business	
22.0		Date of Next Meeting – Thursday 20 May 2021	