



# AGENDA

## RFL BOARD OF DIRECTORS

**Location** Quay West, Trafford Wharf Road, Manchester, M17 1HH **Date & Time** Friday 8<sup>th</sup> October 2021, 1100hrs until 1600hrs

**Present** Simon Johnson, Ralph Rimmer, Karen Moorhouse, Chris Brindley, Chris Hurst, Sandy Lindsay and Rimla Akhtar. **Chairperson** Simon Johnson

**In attendance** Tony Sutton  
Robert Graham  
Alison O'Brien  
Michelle Gibson (minutes)

Item No	Agenda Item	Who
1.0	<b>Apologies:</b> None	
2.0	<b>Declarations of Interest</b>	
3.0	<b>Minutes from the previous meeting and Action Tracker</b>	Simon Johnson
	3.1 <i>Draft Board Meeting minutes – 25 August 2021</i> 3.2 <i>Action Tracker from the meeting – 25 August 2021</i>	
4.0	<b>Matters Arising from Minutes</b>	All
<b>Items for Discussion/Decision</b>		
5.0	<p><b>Update on Strategy and Realignment</b></p> <p>The purpose of this agenda item is to discuss the current status of the Strategy workstreams in the context of the financial landscape of the sport and the RFL, including:</p> <p>5.1 RFL Evolved Strategy and Tactics; 5.2 Strategy Working Group; 5.3 Realignment Working Group; 5.4 to discuss the promotion and relegation mechanism between League 1 and Tier 2 <b>and determine</b> whether the RFL should commit now that a Club in League 1 should have the right to, as a minimum, be in a Play Off Series to determine the Clubs in the second Tier (irrespective of competition structure); and 5.5 International Matters (IRL/ERL).</p> <p><i>5.1 – To follow from Chris Hurst</i></p>	Chris Hurst / Karen Moorhouse / Ralph Rimmer

		<p>5.2 – Paper and Project Plan attached (plus advisor credentials in items for information)</p> <p>5.3 and 5.4 – Covered by CEO Paper</p> <p>5.5 - Draft International Calendar – to follow when circulated by IRL</p>	
6.0		<p><b>Financial Matters</b></p> <p>The purpose of this agenda item is to:</p> <p>6.1 receive an update on the 2021 Management Accounts and Forecast Outturn;</p> <p>6.2 discuss, and seek to agree the direction of travel for, the RFL's budget for 2022 (including forecast balance sheet); and</p> <p>6.3 discuss the use of any surplus in 2021 linked to strategy.</p> <p><i>Papers (x2) attached and Presentation on the day.</i></p>	Robert Graham / Tony Sutton
7.0		<p><b>Rugby League World Cup 2021 and Maximisation</b></p> <p>The purpose of this agenda item is to receive an update on:</p> <p>7.1 delivery of the World Cup in 2022 including discussions with IRL; and</p> <p>7.2 revised RFL Operational and World Cup Maximisation Plan and Targets.</p> <p><i>7.2 - Paper and updated World Cup Maximisation and Operational Targets attached.</i></p>	Ralph Rimmer / Alison O'Brien / Karen Moorhouse
8.0		<p><b>Coronavirus</b></p> <p>The purpose of this agenda item is to receive an update on the current landscape and the likely evolution of the regulatory framework for the 2022 Season.</p> <p><i>Paper attached.</i></p>	Karen Moorhouse
<b>Governance and Operational</b>			
9.0		<p><b>Governance</b></p> <p>The purpose of this agenda item is to discuss board appraisals.</p>	Simon Johnson
10.0		<p><b>Clubs</b></p> <p>The purpose of this agenda item is for the Board to consider and, if thought appropriate, approve a change of location of Ottawa Aces to Cornwall.</p> <p><i>Paper attached.</i></p>	Tony Sutton

<b>Chief Executive Officer &amp; Quadrant Reports</b>			
11.0		<b>Chief Executive Officer's Report</b>  <i>Paper by Ralph Rimmer</i>	
12.0		<b>Chief Commercial Officer's Quadrant Report</b>  <i>Paper by Mark Foster</i>	
13.0		<b>Chief Regulatory Officer's Quadrant Report</b>  <i>Paper by Karen Moorhouse</i>	
14.0		<b>Chief Operating Officer's Quadrant Report</b>  <i>Paper by Tony Sutton</i>	
15.0		<b>Chief On-Field Officer's Quadrant Report</b>  <i>Paper by Dave Rotheram</i>	
		<b>Other</b>	
16.0		<b>Litigation</b>  The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.  <i>Paper by Robert Hicks</i>	
17.0		<b>RLWC2021 Update</b>  The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021 (in conjunction with agenda item 6).  <i>RLWC Board Meeting – 17 September 2021</i>	
18.0		<b>Board Sub-Committee Minutes</b>  The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.  <i>SL Regulatory Meeting – 15 July 2021</i> <i>Championship/L1 Regulatory Meeting – 22 July 2021</i>	
19.0		<b>Risks</b> The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.	



20.0		<b>Any Other Business</b>	
21.0		<b>Date of Next Meeting – Wednesday 1 December 2021</b>	