



# AGENDA

## RFL BOARD OF DIRECTORS

**Location** By Teams (due to Covid-19) **Date & Time** 3 February 2021, 9:30am until 2pm

**Present** Simon Johnson, Ralph Rimmer **Chairperson** Simon Johnson  
Karen Moorhouse, Chris Brindley, Chris Hurst, Sandy Lindsay and Rimla Akhtar.

**In attendance** Tony Sutton  
Rob Graham  
Alison O'Brien  
Sarah Jane Gray  
Jon Dutton

Item No	Agenda Item	Who
1.0	<b>Apologies:</b> None	
2.0	<b>Declarations of Interest</b>	
3.0	<b>Minutes from the previous meeting and Action Tracker</b>	Simon Johnson
3.1	<i>Draft Board Meeting minutes – 3 December 2020</i>	
3.2	<i>Action Tracker from the meeting – 3 December 2020</i>	
4.0	<b>Matters Arising from Minutes</b>	All
<b>Items for Discussion/Decision</b>		
5.0	<b>Coronavirus</b> The purpose of the agenda item is to receive an update on:	
5.1	the current landscape relating to Covid;	
5.2	pre-season activity and planning for the 2021 Season across all levels of the Game (including competition structure); and	All
5.3	receive an update on the government support request (including in relation to the World Cup).	
	<i>Papers previously circulated and further update on the day due to the fast-moving nature of the situation.</i>	
6.0	<b>Financial Matters</b> The purpose of this agenda item is to receive an update on the 2020 Management Accounts and 2020 outturn update.	Rob Graham
	<i>Paper and Presentation on the Day.</i>	

7.0	7.1 7.2 7.3 7.4	<p><b>Update on Strategy Work</b></p> <p>The purpose of this agenda item is to discuss the current status of the Strategy workstreams in the context of the financial landscape of the sport and the RFL, including:</p> <p>Short-term; Medium-term; Longer-term; and Strategic Finance for the period 2022 to 2025 (including further analysis of budget assumptions).</p> <p><i>7.1 – 7.3 – Contained within the CEO Report (and Appendix – Longer Term). 7.4 - Finance Paper.</i></p>	All
8.0	8.1 8.2 8.3	<p><b>RFL Operational Plan and World Cup Optimisation, Transition and Legacy</b></p> <p>The purpose of this agenda item is to:</p> <p>receive an update on the work of RLWC2021; discuss the RFL Operational Plan for 2021; and consider how the World Cup is being used to enhance the RFL Objectives (before, during and after the Tournament).</p> <p><i>Paper plus 2 attachments attached.</i></p>	Jon Dutton Ralph Rimmer Karen Moorhouse Alison O'Brien Sarah Jane Gray
9.0		<p><b><i>The details of this agenda item has been removed because it contains confidential information.</i></b></p> <p><i>Paper attached.</i></p>	Tony Sutton
<b>Governance and Operational</b>			
10.0	10.1 10.2 10.3 10.4	<p><b>Governance and Operational</b></p> <p>The purpose of this agenda item is to:</p> <p>approve the Recommendations of the Laws Committee held on 20<sup>th</sup> January 2021; consider and, if thought appropriate, approve Terms of Reference for the Clinical Advisory Group; receive and consider Annual Reports on On Field Disciplinary, Safeguarding, Integrity and Player Welfare; and consider and, if thought appropriate, approve the RFL's 2020 Governance Statement and I&amp;D Statement.</p> <p><i>10.1 – Paper attached. 10.2 - Paper attached. 10.3 – Reports (x 4) attached. 10.4 – Paper attached.</i></p>	Dave Rotheram / Karen Moorhouse

11.0		<p><b>Stakeholder Engagement</b> The purpose of this agenda item is to:</p>	Karen Moorhouse / Alison O'Brien / Sarah Jane Gray
	11.1 11.2	<p>Receive an update on the Stakeholder Engagement Plan; and Consider the outcome of the Annual Fans Survey.</p> <p><i>Papers attached.</i></p>	
<b>Chief Executive Officer &amp; Quadrant Reports</b>			
12.0		<p><b>Chief Executive Officer's Report</b></p> <p><i>Paper by Ralph Rimmer.</i></p>	
13.0		<p><b>Chief Commercial Officer's Quadrant Report</b></p> <p><i>Paper by Mark Foster.</i></p>	
14.0		<p><b>Chief Regulatory Officer's Quadrant Report</b></p> <p><i>Paper by Karen Moorhouse.</i></p>	
15.0		<p><b>Chief Operating Officer's Quadrant Report</b></p> <p><i>Paper by Tony Sutton.</i></p>	
16.0		<p><b>Chief On-Field Officer's Quadrant Report</b></p> <p><i>Paper by Dave Rotheram.</i></p>	
<b>Other</b>			
17.0		<p><b>Litigation</b> The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Matthew Barnes.</i></p>	
18.0		<p><b>Board Sub-Committee Minutes</b> The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Nominations Committee Meeting – 3 December 2020</i> <i>Remuneration Committee Meeting – 3 December 2020</i> <i>Audit &amp; Risk Committee Meeting – 3 December 2020</i></p>	
19.0		<p><b>Rugby League World Cup 2021 Limited</b> The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021.</p> <p><i>Friday 15 January 2021.</i></p>	

20.0		<b>Risks</b> The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.	
21.0		<b>Any Other Business</b>	
22.0		<b>Date of Next Meeting – Tuesday 23 March 2021</b>	