AGENDA

RFL BOARD OF DIRECTORS

Location	Boardroom, RL HQ, House of Sport, Gate 13, Rowsley Street, Manchester, M11 3FF	**Date & Time**	21 September 2026, 10:30hrs until 13:30hrs

Present	Nigel Wood OBE, Dermot Power, Lord Jonathan Caine, Sara Symington, Emma Rosewarne MBE, Martin Coyd OBE & Rhodri Jones	**Chair**	Nigel Wood OBE
Observers	Jo Drapier & Ed Mallaburn		
In attendance	Robert Hicks (agenda items 6.0, 7.0 & 12.0), Robert Graham (agenda items 6.0 & 11.0), Marc Lovering (agenda items 9.0 &10.0) Ben Jones (agenda item 12.0) Alison O'Brien (meeting secretary)		
Apologies in advance			

Item No		Agenda Item	Who	Timing
1.0		**Welcome & Apologies**	NJW	
2.0		**Declarations of Interest**	NJW	
3.0		**Decisions made since last meeting**	NJW	5 mins
	3.1	Relocation of Huddersfield Giants		
	3.2	Rugby League Cares Agreement 2027		
	3.3	North Wales Crusaders		
		Papers attached 3.1 & 3.2.		
4.0		**Minutes from the previous meeting and Action Tracker**	NJW	20 mins
	4.1	Draft Board Meeting minutes and summarised minutes – 17 August 2026;		
	4.2	Action Tracker – September 2026		
		Papers attached.		
5.0		**Matters Arising from Minutes**	All	
		Items for Discussion/Decision		

6.0		**Club & Competition Matters** The purpose of this agenda item is to:		30 mins
	6.1	receive an update on matters relating to Featherstone Rovers including the land and company situations;	RJ/RG/RH	
	6.2	receive an update on the financial position and operations of certain clubs;	RJ/RG/RH	
	6.3	Confirm the proposed Championship structure for the 2027 season;	RG/RH	
	6.4	receive and update on the live 2026 grading process and scoring and to make decisions on any club specific aspects as required. *Paper in advance for 6.4 and discussion on the day.* **FOR DISCUSSION AND DECISION**	AO	
7.0		**Recapitalisation & Broadcast Update** The purpose of this agenda item is to receive an update on progress since the last Board meeting. *Discussion on the day.* **FOR DISCUSSION**	RJ/RH	15 mins
8.0		**Project Big Opportunity** The purpose of this agenda item is to receive an update on progress of the project and to discuss the communication plan including stakeholder engagement. *Paper in advance and discussion on the day.* **FOR DISCUSSION**	AO	15 mins
9.0		**Talent & Performance Strategy and RLWC2026 Update** The purpose of this agenda item is to receive an update on preparations ahead of the RLWC2026 and presentation on the key principles of the Talent and Performance Strategy *Paper in advance and discussion on the day.* **FOR DISCUSSION**	ML	25 mins
10.0		**More Than A Sport – Mid-Year Community Update** The purpose of this agenda item is to provide an update on mid-year reporting. *Paper in advance and discussion on the day.* **FOR DISCUSSION**	ML	15 mins

11.0		**Finance Update**		
	11.1	The purpose of this agenda item is to: receive an update on the 2026 Management Accounts and Forecast;		
	11.2	receive a presentation on the key principles of the 2027 Budget for discussion. *Paper for 11.1 in advance and discussion on the day.* **FOR DISCUSSION**	RG	20 mins
12.0		**Medical & Welfare Update** The purpose of this agenda item is to update the Board on the work being undertaken on player welfare specifically in relation to the potential formation of a Players' Association and on the medical research projects being undertaken for 2027. *Paper in advance and discussion on the day.* **FOR DISCUSSION**	RH/Ben Jones	20 mins
		Additional Reports		
13.0	13.1	Data, Insight, & Information Technology Report	AO	
	13.2	Governance Report	AO	
	13.3	Safeguarding Report	RH/Barry Pollin	
	13.4	Legal & Litigation Report	Graeme Sarjeant	
	13.5	Medical Report	RH/Ben Jones	
	13.6	Match Officials Report	RH	
	13.7	Regulatory & Pro Game Report	RH	
	13.8	Development & Participation Report	ML	
	13.9	Talent & Performance Report	ML	
	13.10	Finance, Facilities & Central Services Report	RG	
	13.11	People Report	Fran Costello	
	13.12	RL Commercial Business Update	RJ	
		Other		
14.0		**Board Sub-Committee Minutes** The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period. *Audit & Risk Committee – No meetings* *Remuneration Committee – Email 26th August 2026* *Nominations Committee – No meetings*		

		Brain Health Committee – No meetings *Community Game Strategic Advisory Group – No meetings*		
15.0		**Risks** The purpose of this agenda item is to update the risk registers for any risks that arise from the meeting. *Risk register paper attached.*		
16.0		**Any Other Business**		
17.0		**Date of Next Meeting – Monday 23rd November 2026 (TBC)**		