



AGENDA

RFL BOARD OF DIRECTORS

Location Boardroom, RL HQ, House of Sport,
Gate 13, Rowsley Street, Manchester, M11 3FF

Date & Time 18 May 2026,
1030hrs until
1400hrs

Present Nigel Wood OBE, Dermot Power, Lord Jonathan Caine, Emma Rosewarne MBE, Sara Symington, Martin Coyd OBE & Rhodri Jones

Chair Nigel Wood OBE

Observers Jo Drapier & Ed Mallaburn

In attendance Alison O'Brien (meeting secretary), Robert Graham (agenda items 3.2, 6.0, 7.0, 8.0), Katie Jones (agenda item 6.0) Dane Vishnubala (agenda item 10.0)

Apologies in advance

Item No	Agenda Item		Who	Timing
1.0		Welcome & Apologies	NJW	5 mins
2.0		Declarations of Interest	NJW	5 mins
3.0		Minutes from the previous meeting and Action Tracker	NJW	15 mins
	3.1	Draft Board Meeting minutes and summarised minutes – 13 April 2026		
	3.2	Action Tracker – May 2026 <i>Copies of documents attached.</i>		
4.0		Matters Arising from Minutes	All	5 mins
Items for Discussion/Decision				
5.0		Interim CEO Update The purpose of this agenda item is to receive an update on operational points and learnings in the role. <i>Presentation on the day</i> FOR DISCUSSION	RJ	10 mins
6.0		Financial Matters		15 mins

		<p>The purpose of this agenda item is to receive an update on the 2026 Management Accounts and Forecast Outturn.</p> <p><i>Papers attached and discussion on the day.</i></p> <p>FOR DISCUSSION</p>	Robert Graham/Katie Jones	
7.0		<p>Recapitalisation Update</p> <p>The purpose of this agenda item is to receive an update on process and progress since the last Board meeting.</p> <p><i>Presentation on the day.</i></p> <p>FOR DISCUSSION</p>	RJ	10 mins
8.0		<p>Club Sustainability Update</p> <p>The purpose of this agenda item is to;</p> <p>8.1 receive an update on the financial position and operations of certain clubs.</p> <p>8.2 receive an update on planning for Championship salary cap.</p> <p><i>Presentation on the day.</i></p> <p>FOR DISCUSSION</p>	RJ/RG	15 mins
9.0		<p>Governance Matters, Sport England GAP, and CEO Recruitment</p> <p>The purpose of this agenda item is to;</p> <p>9.1 Enable Board review of progress against Governance Action Plan.</p> <p>Receive an update on Sport England feedback since the last Board meeting via monthly GAP meeting.</p> <p>9.2 Discuss and receive an update on CEO Recruitment.</p> <p>9.3 <i>Copy of Sport England Governance Plan attached.</i></p> <p>FOR DISCUSSION</p>	AO/RJ/NJW	20 mins
10.0		<p>UKAD</p> <p>The purpose of this agenda item is to receive an update on the latest RFL annual submission to UKAD.</p> <p><i>Presentation on the day.</i></p> <p>FOR DISCUSSION</p>	Dane Vishnubala	15 mins

11.0		Data, Insight & Information Technology Report <i>Paper by Alison O'Brien</i>		
12.0		Safeguarding Report <i>Paper by Barry Pollin</i>		
13.0		Legal & Litigation Report <i>Paper by Graeme Sarjeant</i>		
14.0		Medical Report <i>Paper by Dane Vishnubala</i>		
15.0		Sport England Report <i>Paper by Rhodri Jones, Marc Lovering & Alison O'Brien</i>		
16.0		Development Report <i>Paper by Marc Lovering</i>		
17.0		Match Official Report <i>Paper by Marc Lovering & Andy Smith</i>		
18.0		Finance Report & Finance Board Pack <i>Paper by Robert Graham</i>		
19.0		People Report <i>Paper by Fran Costello</i>		
20.0		Regulatory & Pro Game Report <i>Paper by Robert Hicks</i>		
21.0		Performance Report <i>Paper by Marc Lovering</i>		
22.0		RL Commercial Business Update <i>Paper by Rhodri Jones</i>		
		Other		

23.0		<p>Board Sub-Committee Minutes</p> <p>The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Remuneration Committee – No meetings</i> <i>Performance Committee – No meetings</i> <i>Audit & Risk Committee – Meeting held on 14 May</i> <i>Brain Health Committee – No meetings</i> <i>Nominations Committee – No meetings</i></p>		
24.0		<p>Risks</p> <p>The purpose of this agenda item is to update the risk registers for any risks that arise from the meeting.</p> <p><i>Risk register paper attached</i></p>		
25.0		<p>Any Other Business</p> <p>Honorary positions – President, Vice President Roll Of Honour Honours</p>	RJ RJ RJ	
26.0		<p>Date of Next Meeting – Monday 29th June 2026</p>		