



AGENDA

RFL BOARD OF DIRECTORS

Location Boardroom, RL HQ, House of Sport, Gate 13, Rowsley Street, Manchester, M11 3FF (Parking in Blue Car Park, M11 2DU) **Date & Time** 09 October 2025, 1000hrs until 1200hrs

Present Nigel Wood OBE, Rob Graham, Martin Coyd OBE, Joanna Coates, Emma Rosewarne MBE, Dermot Power, Lord Jonathan Caine & Abi Ekoku **Chair** To be agreed for the meeting

Observers Jo Drapier, Ed Mallaburn, & Jamie Jones-Buchanan MBE

In attendance Alison O'Brien (Acting Company Secretary)

Apologies in advance

Item No	Agenda Item		Who	Timing
1.0		Agreement of meeting Chair & apologies	All	5 mins
2.0		Declarations of Interest	Chair	5 mins
3.0		Minutes from the previous meetings	Chair	10 mins
	3.1	<i>Draft Board Meeting minutes and summarised minutes – 25 July 2025</i>		
	3.2	<i>Draft Board Meeting minutes – 4 September 2025</i>		
	3.3	<i>Draft Board Meeting minutes – 23 September 2025</i>		
Items for Discussion/Decision				
4.0		People Update The purpose of this agenda item is to receive a brief update on People issues and agree any next steps. <i>Discussion on the day.</i> FOR DISCUSSION	All	10 mins
5.0		Implementation Plan The purpose of this agenda item is to;	All	45 mins
	5.1	review the plan and discuss progress to date.		

	5.2	consider any decisions to be taken to progress the plan.		
	5.3	Agree any further next steps. <i>Discussion on the day.</i> FOR DISCUSSION		
6.0		Sport England GAP Review & Update The purpose of this agenda item is to: 6.1 enable Board to review progress against the Governance Action Plan. 6.2 receive any update on feedback from Sport England provided since the last Board meeting or via the scheduled monthly GAP meetings. <i>Discussion on the day, copy of Governance Action Plan attached.</i> FOR DISCUSSION	All Alison O'Brien	15 mins
7.0		Any Other Business		
	7.1	Nomco Terms of Reference review and approval. <i>Copy attached.</i>	Joanna Coates	
8.0		Date of Next Meeting – Tuesday 21st October 2025		