

# AGENDA

## RFL BOARD OF DIRECTORS

**Location** RL HQ, (Boardroom) House of Sport,  
Gate 13, Rowsley Street, Manchester, M11  
3FF (Parking in Blue Car Park, M11 2DU)

**Date & Time** Tuesday 12 March 2024,  
1100hrs until 1600hrs

**Present** Simon Johnson, Tony Sutton, Robert Hicks,  
Sandy Lindsay and Cherrie Daley.

**Chair** Simon Johnson

**Observers** Jamie Jones-Buchanan.

**In attendance**

| Item No                              | Agenda Item |   | Who           | Timing |
|--------------------------------------|-------------|---|---------------|--------|
| 1.0                                  |             | <b>Apologies</b> - Ed Mallaburn (IMG), Rhodri Jones.                        |               |        |
| 2.0                                  |             | <b>Declarations of Interest</b>   |               |        |
| 3.0                                  |             | <b>Minutes from the previous meeting and Action Tracker</b>                 | Simon Johnson |        |
|                                      | 3.1         | <i>Draft Board Meeting minutes and summarised minutes – 17 January 2024</i> |               |        |
|                                      | 3.2         | <i>Action Tracker from the meeting – 17 January 2024</i>                    |               |        |
| 4.0                                  |             | <b>Matters Arising from Minutes</b>   | All           |        |
| <b>Items for Discussion/Decision</b> |             |   |               |        |
| 5.0                                  |             | <b>Financial &amp; Facilities Matters</b>                                   | Robert Graham | 30 min |
|                                      |             | The purpose of this agenda item is to                                       |               |        |
|                                      | 5.1         | receive an update on the 2023 Management Accounts and Forecast Outturn, and |               |        |
|                                      | 5.2         | receive an update on amounts outstanding from RLWC2021 Ltd to the IRL       |               |        |
|                                      | 5.3         | receive an update on the proposed sale of Odsal Stadium                     |               |        |
|                                      |             | <i>Paper attached and discussion on the day.</i>                            |               |        |
|                                      |             | <b>FOR DISCUSSION</b>   |               |        |

|      |  |  |  |        |
|------|--|--|--|--------|
| 6.0  |  | <b>Brain Health Communication &amp; Operational Plan</b><br><br>The purpose of this agenda item is to update the Board on the implementation of the Brain Health Regulations including next steps.<br><br><i>Presentation and Communication Plan circulated in advance.</i><br><br><b>FOR DISCUSSION</b>   | Tony Sutton /<br>Robert Hicks /<br>Andy Wilson | 30 min |
| 7.0  |  | <b>Development Update</b><br><br>The purpose of this agenda item is to discuss the More Than a Sport Report and consider the refreshed Community Game Strategy.<br><br><i>More Than a Sport Report and Community Game Strategy attached. Presentation circulated in advance.</i><br><br><b>FOR DISCUSSION</b>                                    | Marc Lovering                                  | 30 min |
| 8.0  |  | <b>Competition Structure Review</b><br><br>The Purpose of this agenda item is to discuss and if thought appropriate approve the competition format for Championship and League One for 2025 including the mechanism for promotion and relegation in 2024.<br><br><i>Paper and presentation circulated in advance.</i><br><br><b>FOR DECISION</b> | Tony Sutton                                    | 45 min |
| 9.0  |  | <b>RL Commercial Managing Director Update</b><br><br>The purpose of this agenda item is to receive an update from RL Commercial on plans for 2024.<br><br><i>Presentation on the day.</i><br><br><b>FOR DISCUSSION</b>   | Rhodri Jones                                   | 30 min |
| 10.0 |  | <b>Governance and Operational Matters</b><br><br>The purpose of this agenda item is to receive the annual Board Reports for Safeguarding, Misconduct, Welfare and Integrity.<br><br><i>Reports circulated in advance</i><br><br><b>FOR DISCUSSION</b>  | Robert Hicks                                   | 20 min |

## Chief Executive Officer & Executive Reports

|      |  |   |  |  |
|------|--|---|--|--|
| 11.0 |  | <b>Chief Executive Officer's Report</b><br><i>Paper by Tony Sutton.</i>   |  |  |
| 12.0 |  | <b>Operations &amp; Legal Report</b><br><i>Paper by Robert Hicks.</i>   |  |  |
| 13.0 |  | <b>Operational Plan &amp; Insight Report</b><br><i>Paper by Alison O'Brien.</i>   |  |  |
| 14.0 |  | <b>Finance, Facilities &amp; Central Services Report</b><br><i>Paper by Robert Graham.</i>  |  |  |
| 15.0 |  | <b>Performance, Development &amp; Match Officials Report</b><br><i>Paper by Dave Rotheram, Robert Hicks &amp; Marc Lovering.</i>  |  |  |
| 16.0 |  | <b>People &amp; Culture Report</b><br><i>Paper by Victoria Sinacola.</i>  |  |  |
|      |  | <b>Other</b>  |  |  |
| 17.0 |  | <b>Litigation</b><br><p>The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <i>Paper by Richard Yates.</i>  |  |  |
| 18.0 |  | <b>Rugby League World Cup &amp; RL Commercial</b><br><p>The purpose of this agenda item is to receive the minutes of Rugby League World Cup 2021 Ltd and RL Commercial Board meetings within the period.</p> <i>RL Commercial – 21 February (Verbal Update)</i>   |  |  |
| 19.0 |  | <b>Board Sub-Committee Minutes</b><br><p>The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <i>Remuneration Committee – 17 January 2024 (Minutes)</i><br><i>Performance Committee – 14 February 2024 (Minutes)</i><br><i>Audit &amp; Risk Committee – 28 February 2024 (Verbal Update)</i><br><i>Brain Health Committee – 4 March 2024 (Verbal Update)</i> |  |  |

|      |  |   |  |  |
|------|--|---|--|--|
| 20.0 |  | <b>Risks</b><br><br>The purpose of this agenda item is to update the risk registers of any risks that arise from the meeting. |  |  |
| 21.0 |  | <b>Any Other Business</b>   |  |  |
| 22.0 |  | <b>Date of Next Meeting – Wednesday 22 May 2024</b>   |  |  |