



# AGENDA

## RFL BOARD OF DIRECTORS

<b>Location</b>	Boardroom, Red Hall, Red Hall Lane, Leeds, LS17 8NB	<b>Date &amp; Time</b>	Friday 17 August 2018, 9am until 2pm
		<b>Dinner</b>	Thursday 16 August 2018 7pm until 10pm

<b>Present</b>	Brian Barwick, Ralph Rimmer, Simon Johnson, Chris Brindley and Karen Moorhouse	<b>Chair Person</b>	Brian Barwick
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<b>In attendance</b>	Natalie Flint (minutes) Siobhan Atkinson (in part) Mark Foster (in part) Robert Graham (in part)
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Item No	Agenda Item	Who
1.0	<b>Apologies</b>	
2.0	<b>Declarations of Interest</b>	
3.0	<b>Minutes from the previous meeting and Action Tracker</b>	Brian Barwick
3.1	<i>Draft RFL Board Meeting minutes – 1 June 2018</i>	
3.2	<i>Action Tracker from the meeting on 1 June 2018</i>	
3.3	<i>Draft RFL Board Conference Call minutes – Tuesday 3 July 2018</i>	
4.0	<b>Matters Arising from Minutes</b>	ALL

**Items for Discussion/Decision**

<p>5.0</p> <p>5.1</p> <p>5.2</p> <p>5.3</p>	<p><b>Strategy for Rugby League 2015 to 2021</b> The purpose of this agenda item is to:</p> <p>provide the Board with an update on progress with stakeholders and agree next steps;</p> <p>present an update on the mid-term review of the 2015 - 2021 Strategy;</p> <p>report on progress in relation to 'Return on Investment', present the final proposed model and seek the Board's agreement.</p> <p><i>Final proposed ROI model attached and presentations on the day.</i></p>	<p>Ralph Rimmer</p> <p>Siobhan Atkinson Ralph Rimmer / Karen Moorhouse</p>
<p>6.0</p>	<p><b>Commercial Update</b> The purpose of this agenda item is to update the Board on progress against commercial targets.</p> <p><i>Presentation on the day. Mark Foster in attendance.</i></p>	<p>Mark Foster</p>
<p>7.0</p>	<p><b>Operational Plan 2018</b> The purpose of this agenda item is to provide the Board with an update on the progress of the Operational Plan.</p> <p><i>Paper by Alison O'Brien.</i></p>	<p>Alison O'Brien</p>
<p>8.0</p>	<p><b>Financial Update</b> The purpose of this agenda item is to provide an update on Management Accounts.</p> <p><i>Management Accounts and Finance Paper attached.</i></p>	<p>Robert Graham</p>
<p>9.0</p>	<p><b><i>The details of this agenda item have been removed as it contains confidential information relating to Club(s).</i></b></p>	
<p>10.0</p> <p>10.1</p> <p>10.2</p>	<p><b>Board Governance</b> The purpose of this agenda item is:</p> <p>for the Nominations Sub-committee to update on the process for the appointment of a new NED and for the Board to make any related decisions';</p> <p>to discuss an external Board evaluation.</p> <p><i>Paper for 10.1 within Nominations Sub-committee Papers and paper for 10.2 attached.</i></p>	<p>Nominations Committee</p> <p>Karen Moorhouse</p>
<p>11.0</p>	<p><b><i>The details of this agenda item have been removed as it contains confidential information relating to Club(s).</i></b></p>	

Chief Executive Officer & Quadrant Reports		
12.0	<b>Chief Executive Officer's Report</b> <i>Paper by Ralph Rimmer.</i>	
13.0	<b>Super League General Manager's Report – Marketing and Commercial Quadrant</b> <i>Paper by Mark Foster.</i>	
14.0	<b>Director of Operations and Legal's Report – Regulatory Quadrant</b> <i>Paper by Karen Moorhouse.</i>	
15.0	<b>Director of Finance and Central Services Report</b> <i>Paper by Tony Sutton.</i>	
16.0	<b>Director of On-Field's Report – On-field Quadrant</b> <i>Paper by Ralph Rimmer.</i>	
<b>Other</b>		
17.0	<b>Litigation</b> The purpose of this agenda item is to provide the Board with an update on existing or pending litigation. <i>Paper by Alan Darfi.</i>	
18.0	<b>Board Sub-Committee Minutes</b> The purpose of this agenda item is to receive minutes from any Sub-Committee meetings held within the period.	
19.0	<b>Rugby League World Cup 2021 Limited</b> The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021. <i>RLWC2021 Board Minutes – 15 June 2018.</i>	
20.0	<b>Risks</b> The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.	
21.0	<b>Any Other Business</b>	
22.0	<b>Date of Next Meeting – Wednesday 17 October 2018 (incl. Dinner)</b>	