



AGENDA

RFL BOARD OF DIRECTORS

Location	RFL Offices, Red Hall (Boardroom), Red Hall Lane, Leeds, LS17 8NB	Date & Time	Wednesday 18 December 2019 9am until 2pm
		Dinner	Tuesday 17 December 2019 7pm until 11pm

Present	Simon Johnson, Ralph Rimmer Karen Moorhouse, Chris Brindley, Chris Hurst, Sandy Lindsay and Rimla Akhtar.	Chairperson	Simon Johnson
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In attendance	Robert Graham, Tony Sutton, Kevin Sinfield, Mark Foster, Alan Darfi, David Connor, Tom Brindle
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Item No	Agenda Item	Who
1.0	Apologies: None.	
2.0	Declarations of Interest	
3.0	Minutes from the previous meeting and Action Tracker	Simon Johnson
	3.1 <i>Draft Board Meeting minutes – 24 October 2019</i> 3.2 <i>Action Tracker from the meeting on 24 October 2019</i>	
4.0	Matters Arising from Minutes	All
Items for Discussion/Decision		
5.0	Budget and Investment The purpose of this agenda item is to:	Robert Graham / Tony Sutton / Mark Foster
	5.1 provide an update on Management Accounts and revised year end forecast; and	
	5.2 consider and if thought appropriate <u>approve</u> the 2020 Budget (including investment options).	
	5.3 <i>Management Accounts paper, 2020 Budget paper and Investment options attached.</i>	

6.0	6.1 6.2	England Performance Unit The purpose of this agenda item is to: Review international tours; and Consider programme towards 2021 World Cup. <i>Paper attached.</i>	Ralph Rimmer / Kevin Sinfield
7.0		Overseas Clubs The purpose of this agenda item is to update on proposed terms of entry for overseas clubs. <i>Paper attached.</i>	Ralph Rimmer / Karen Moorhouse
Strategic Items			
8.0		RFL and SLE Relationship The purpose of this agenda item is to update the Board and discuss matters relating to SLE. <i>Discussion on the day.</i>	Ralph Rimmer
9.0		Women's and Girls' Rugby League The purpose of this agenda item is to consider Women's and Girls strategy. <i>Paper attached.</i>	Marc Lovering / Tom Brindle
10.0		Membership The details of this agenda item have been removed as it contains confidential information. <i>Paper attached.</i>	Alan Darfi
Governance and Operational			
11.0	11.1 11.2	Governance The purpose of this agenda item is to: continue the rollout of the Value Alpha recommendations; and reflect on the outcomes of the Board and Executive Away Day. <i>Recommendations (with latest status) attached.</i>	All
12.0		125th Year Anniversary The purpose of this agenda item is to update on the plans for the 125 th Anniversary of the sport. <i>Paper attached.</i>	Alan Darfi

13.0		<p>Inclusion and Diversity The purpose of this agenda item is to update on the rollout of the Board's I&D Plan.</p> <p><i>Paper attached and Presentation on the day.</i></p>	David Connor
Chief Executive Officer & Quadrant Reports			
14.0		<p>Chief Executive Officer's Report</p> <p><i>Paper by Ralph Rimmer.</i></p>	
15.0		<p>Chief Commercial Officer's Quadrant Report</p> <p><i>Paper by Mark Foster.</i></p>	
16.0		<p>Chief Regulatory Officer's Quadrant Report</p> <p><i>Paper by Karen Moorhouse.</i></p>	
17.0		<p>Chief Operating Officer's Quadrant Report</p> <p><i>Paper by Tony Sutton.</i></p>	
18.0		<p>Interim Chief of On-field Quadrant Report</p> <p><i>Paper by Dave Rotherham.</i></p>	
19.0		<p>RFL Operational Plan 2019 The purpose of this agenda item is to provide the Board with an update on the progress of the Operational Plan.</p> <p><i>Paper by Alison O'Brien.</i></p>	
Other			
20.0		<p>Litigation The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Alan Darfi.</i></p>	
21.0		<p>Board Sub-Committee Minutes The purpose of this agenda item is to receive minutes from and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>None within the period.</i></p>	

22.0		<p>Rugby League World Cup 2021 Limited The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021.</p> <p><i>Paper on SharePoint.</i></p>	
23.0		<p>Risks The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.</p>	
24.0		<p>Any Other Business</p>	
25.0		<p>Date of Next Meeting – Thursday 6 February 2020, 9am until 2pm. (Dinner: Wednesday 5 February 2020).</p>	