



# AGENDA

## RFL BOARD OF DIRECTORS

**Location** Novotel London Wembley,  
(Wembley One), 5 Olympic Way,  
Wembley, HA9 0NP

**Date & Time** Friday 23 August 2019  
1pm until 5pm

**Present** Simon Johnson, Ralph Rimmer,  
Chris Brindley, Chris Hurst and  
Karen Moorhouse

**Chairperson** Simon Johnson

**In attendance** Tony Sutton (in part)  
Rob Graham (in part)  
David Connor (in part)  
Alison O'Brien (in part)

Item No	Agenda Item	Who
1.0	<b>Apologies</b>	
2.0	<b>Declarations of Interest</b>	
3.0	<b>Minutes from the previous meeting and Action Tracker</b>	Simon Johnson
3.1	<i>Draft Board Meeting minutes – 27 June 2019</i>	
3.2	<i>Action Tracker from the meeting on 27 June 2019</i>	
4.0	<b>Matters Arising from Minutes</b>	All

Items for Discussion/Decision			
5.0		<p><b>RFL and SLE Relationship</b> The purpose of this agenda item is to:</p>	
	5.1 5.2	<p>update the Board on matters relating to SLE including discussions with SLE on private equity investment; and discuss and, if thought appropriate, <u>approve</u> changes to the contracts with SLE.</p> <p><i>5.1 – Update on the day. 5.2 – Detailed within CRO Board Report (Agenda item 17.0).</i></p>	Ralph Rimmer/ Karen Moorhouse
6.0		<p><b>Financial Update</b> The purpose of this agenda item is to:</p>	
	6.1 6.2	<p>receive an update on 2019 Management Accounts; and discuss and, if thought appropriate, <u>approve</u> changes to the Return on Investment Regulations.</p> <p><i>Papers attached.</i></p>	Rob Graham/ Tony Sutton
7.0		<p><b>Board Risk Appetite</b> The purpose of this agenda item is to <u>seek a decision</u> from the Board to confirm the Board Risk Appetite, based on an exercise carried out at the Audit &amp; Risk Committee in May.</p> <p><i>Detailed within COO Board Report (Agenda item 18.0).</i></p>	Tony Sutton
8.0		<p><b>Data and Insight</b> The purpose of this agenda item is to receive a presentation on work in this area including the RFL's Data &amp; Insight journey and processes contained within it.</p> <p><i>Paper attached providing an update on Rugby League Dividend and presentation on the day.</i></p>	Alison O'Brien
9.0		<p><b>Inclusion and Diversity</b> The purpose of this agenda item is to update the Board on the RFL's I&amp;D Action Plan.</p> <p><i>Paper attached and presentation on the day.</i></p>	David Connor

10.0	10.1 10.2 10.3	<p><b>Clubs</b> The purpose of this agenda item is to update the Board on:</p> <p>Toronto Wolfpack Hemel Stags Ottawa</p> <p><i>Papers attached.</i></p>	Ralph Rimmer/ Karen Moorhouse
11.0		<p><b>Strategic Away Day Planning</b> The purpose of this agenda item is to plan for the forthcoming RFL Board and Executive Board Away Day.</p> <p><i>Discussion on the day.</i></p>	Ralph Rimmer
12.0		<p><b>Women's and Girls' Rugby League</b> The purpose of this agenda item is to update the Board on the current Women's and Girls' framework.</p> <p><i>Paper attached.</i></p>	Marc Lovering
13.0	13.1 13.2	<p><b>Operational Decisions</b> The purpose of this agenda item is to consider and, if thought appropriate:</p> <p>delegate authority to sign off changes to the Financial Sustainability Regulations at Championship and League 1 level; and delegate authority to sign off changes to the 2020 Operational Rules.</p> <p><i>13.1 - Covered in COO's Report. 13.2 – Covered in CRO's Report.</i></p>	Tony Sutton/ Rob Graham/ Karen Moorhouse

14.0	<p><b>Governance</b> The purpose of this agenda item is to:</p> <p>14.1 update on the process and timelines for the appointment of the next RFL Chair and additional NED;</p> <p>14.2 discuss and, if thought appropriate, <u>approve</u> updated terms of reference for Board sub-committees;</p> <p>14.3 discuss and, if thought appropriate, <u>approve</u> the terms of reference for the Professional Game Board; and</p> <p>14.4 discuss and, if thought appropriate, <u>approve</u> updated Board Briefing Pack and Office Holder’s Code of Conduct.</p> <p><i>14.2 to 14.4 – Paper, draft Terms of Reference and Code of Conduct attached. Updated Board Briefing Pack on SharePoint.</i></p>	All
<b>Chief Executive Officer &amp; Quadrant Reports</b>		
15.0	<p><b>Chief Executive Officer’s Report</b></p> <p><i>Paper by Ralph Rimmer.</i></p>	
16.0	<p><b>Chief Commercial Officer’s Quadrant Report</b></p> <p><i>Paper by Mark Foster.</i></p>	
17.0	<p><b>Chief Regulatory Officer’s Quadrant Report</b></p> <p><i>Paper by Karen Moorhouse.</i></p>	
18.0	<p><b>Chief Operating Officer’s Quadrant Report</b></p> <p><i>Paper by Tony Sutton.</i></p>	
19.0	<p><b>Interim Chief of On-field Quadrant Report</b></p> <p><i>Paper by Dave Rotherham.</i></p>	
20.0	<p><b>RFL Operational Plan 2019</b> The purpose of this agenda item is to provide the Board with an update on the progress of the Operational Plan.</p> <p><i>Paper by Alison O’Brien.</i></p>	

		Other	
21.0		<p><b>Litigation</b> The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Alan Darfi.</i></p>	
22.0		<p><b>Board Sub-Committee Minutes</b> The purpose of this agenda item is to receive minutes from and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Remuneration Committee Meeting minutes – 27 June 2019 Community Board Meeting minutes – 10 July 2019</i></p> <p><i>Both on Board SharePoint.</i></p>	
23.0		<p><b>Rugby League World Cup 2021 Limited</b> The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021.</p> <p><i>RLWC2021 Board Meeting 13 &amp; 14 June 2019</i></p> <p><i>Minutes on SharePoint.</i></p>	
24.0		<p><b>Risks</b> The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.</p>	
25.0		<p><b>Any Other Business</b></p>	
26.0		<p><b>Date of Next Meeting – Thursday 24 October 2019</b></p>	